The Military Analytical Ask

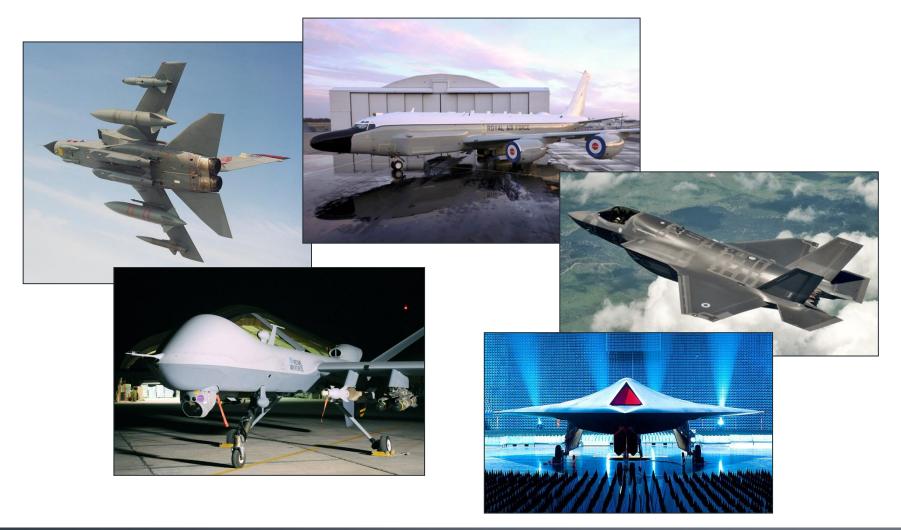
A personal perspective on analysis in support of the Military



Air Marshal Phil Osborn CBE RAF Chief of Defence Intelligence



Support to Capability Planning and Acquisition





Support to Operations





Support to Intelligence





Today ... The Customer's Requirement

- Agreeing what analysis is for ...
- ... then defining a clear enough task ... with iteration ...
- ... while being disciplined with the Customer ...
- ... and driving clarity on Data and Assumptions ...
- ... to provide insight and choice ...
- ... in an impartial and courageous way ...



Tomorrow ... A Modified Requirement

- The increasing ubiquity of data and information ...
- ... shifts importance from information to knowledge ...
- Future asymmetric edge will be how we use what we know to support better decisions ...
- ... which needs a closer, more integrated relationship between analyst and decision-maker ...
- Future intelligence example ...



The Military Analytical Ask

A personal perspective on analysis in support of the Military



Air Marshal Phil Osborn CBE RAF Chief of Defence Intelligence

